

Strategy Communique

Q1

CY 2023

Persistence of Growth

For those of us inching our way through the infinite gridlock at Lower Parel or Silk Board and Whitefield, imagining we are a nation running at 6.5% p.a for over 20 years is an exercise in irony. India has a habit of testing the most ardent of her backers with a poverty of aspect. India's progress is a distribution of numbers versus a single experience, which it is often confused with. This forces a restricted view of reality instead of one that merits its complexity, preventing us from grasping the magnitude of India's success with capitalism.

Since 2000, and with a generational base of 20 years, India has made the most rapid progress across all economic indicators. Moving from a \$460bn economy to a \$3.2trillion today, the absolute strides in each cohort of industry, services, and agriculture place it among the World's most significant on every parameter. The absolute size of progress made in each of the cohorts is self-explanatory. However, in calling out the obvious, this has resulted in vast profit pools that have consistently distilled into the creation of equity value.

Global Ranking	2000	2021
Size of Industry	12	5
Size of Agriculture	3	2
Size of Services	13	7
Consumer Spending	11	5
Savings	12	7
Savings Rate	12	4
Investment	7	3
FDI	10	4

Source: World Bank

The material jump in agriculture is critical, given the bearing of farm incomes on almost 60% of India's population. A slew of policy initiatives are underway to fundamentally strengthen India's farm income and the importance of this on India's domestic consumption cannot be overemphasized. On the industrial side, new world equations and India's strides in import substitution have re-drawn supply chain dynamics, and India will continue to strengthen its footprint herein. This is expected to have a significant multiplier effect on the tertiary side of India's economy. India has delivered well in the Services industry and continues consolidating its strength herein, given its high-quality and low-cost talent pool. While there are several other parameters on which India has made material strides, we especially call out the 3rd and 4th highest investment and savings rates anywhere in the World, a key to sustaining re-investment rates in any economy.

The accumulated data on India's progress is accurately reflected in its equity returns across long periods. India is consistently the World's best-performing equity market for 20 years [USD, adjusted].

CY22	1 year	CY19-22	3 year	CY17-22	5 year	CY12-22	10 year	CY02-22	20 year
Brazil	10.1	India	8.6	USA	7.5	USA	10.4	India	12.0
India	-6.0	USA	5.9	India	5.8	India	7.3	Brazil	9.8
UK	-9.8	Taiwan	4.7	Taiwan	5.1	Taiwan	5.7	Germany	8.3
France	-14.9	France	1.1	France	1.7	Japan	5.1	USA	7.6
Germany	-17.0	Germany	0.1	Japan	-0.3	Germany	4.0	Taiwan	6.6
China	-18.0	S.Korea	-2.3	Germany	-0.8	France	3.7	S.Korea	6.3
USA	-19.4	Japan	-2.9	Brazil	-2.1	China	-0.5	MSCI EM	6.1
Japan	-20.3	UK	-3.4	UK	-2.8	S.Korea	-0.5	Russia	5.7
MSCI EM	-22.4	MSCI EM	-5.0	MSCI EM	-3.8	UK	-0.6	Japan	5.2
S. Korea	-29.2	China	-8.1	Russia	-5.1	MSCI EM	-1.0	China	5.0
Russia	-29.3	Brazil	-10.3	S.Korea	-5.1	Brazil	-3.6	France	3.9
Taiwan	-30.1	Russia	-13.8	China	-6.4	Russia	-6.8	UK	1.8

*Annualized returns % as of 31st December 2022

Issac Asimov said this best: it is only afterward that a new idea seems reasonable; to begin with, it usually seems unreasonable. India's progress fits the bill. The consistency in India's equity returns is not just a function of a few financial measures coming together but a combination of progress on productivity and social standards. We highlight a few of them here.

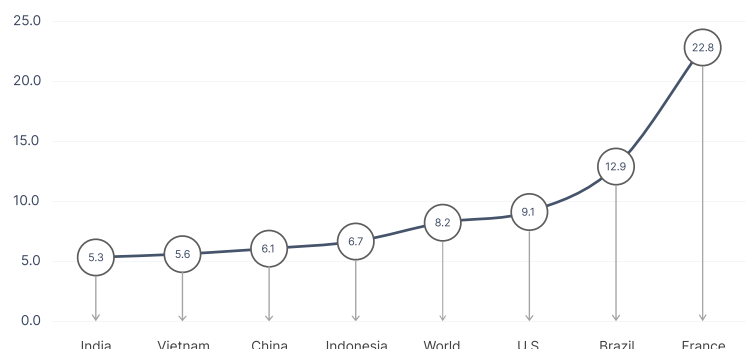
Capital Efficiency

India's capital-output ratio is among the most efficient in the World

The capital-output ratio is an indicator of the amount needed to produce one unit of output and is one of the most critical metrics in evaluating any economy's productivity. It explains the relationship between the level of investment and economic growth. A lower capital-output ratio is desirable as it shows capital efficiency. India has the lowest capital-output ratios compared to most emerging/developed economies.

As a result, India has consistently created vast amounts of profit pools in every industry over many years. The importance of such sustainability in growth, re-investment, and development cannot be overestimated. A cursory look at Japan, West Europe, and North America's struggle with growth, despite their productivity and social infrastructure, indicates how challenging it is to maintain an elevated growth rate for long periods. Though not called out in this data set, India's firms have among the best rates of RoE the World over.

CAPITAL OUTPUT RATIO (10 YEAR AVERAGE)



Source: World Bank, Capital output=Investment as a % GDP/GDP Growth rate

The following table captures the profit growth and market cap growth of comparable Nifty 500 companies over the last 15 years. For most of the sectors, profits have grown consistently in every block of 5 years and the same is reflected in market capitalization. The profit pool of most of the Indian corporates continue to grow at high rates given the tailwinds from raising household incomes, a favourable offshore destination for various sectors, policy initiatives digitization and rising productivity.

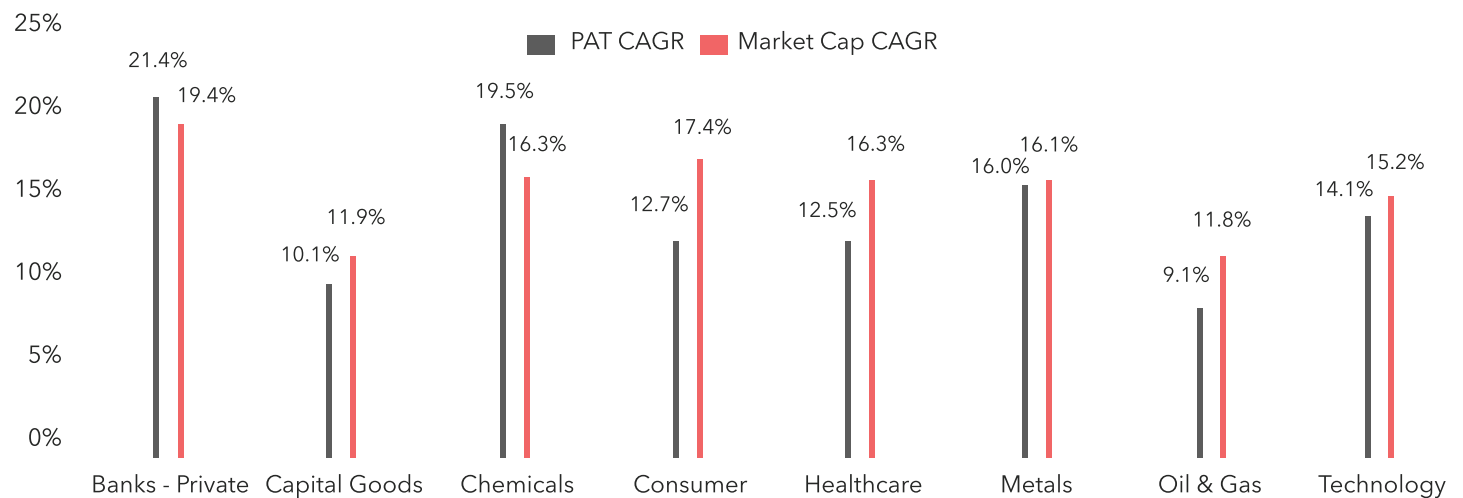
Sector	No of Cos	CAGR FY 07-12		CAGR FY 12-17		CAGR FY 07-12		2007-22
		PAT	Mcap	PAT	Mcap	CY12-22	10 year	PAT CAGR
Banks - Private	10	31.4	19.3	9.1	22.6	21.9	15.6	20.5%
Banks - Public	10	20.4	21.0	PL	6.0	LP	13.2	10.8%
NBFCs	19	25.0	15.5	8.7	20.8	18.7	17.5	17.3%
Capital Goods	27	13.0	3.7	-5.5	9.8	9.2	11.8	5.3%
Cement	11	3.8	9.7	2.3	19.4	19.9	11.6	8.3%
Chemicals	30	19.2	18.1	5.5	23.0	21.3	23.3	15.1%
Consumer	24	16.5	21.9	12.0	18.8	10.9	13.0	13.1%
Consumer Durables	8	16.3	17.3	19.2	34.2	2.5	15.8	12.4%
E-Commerce	1	29.4	16.4	PL	19.6	Loss	43.1	34.7%
Automobiles	27	26.3	17.2	5.2	25.0	-11.5	4.1	5.5%
Healthcare	31	15.9	16.7	15.0	21.4	4.9	9.0	11.9%
Infrastructure	2	8.4	-13.4	-4.1	19.0	23.2	8.2	8.6%
Logistics	3	5.9	3.2	0.6	18.7	PL	9.7	5.5%
Media	5	19.5	2.0	15.9	30.6	0.1	-4.8	11.5%
Metals	13	1.2	13.0	-13.5	6.8	60.6	17.8	12.0%
Oil & Gas	10	7.9	6.4	9.3	11.7	11.4	15.7	9.5%
Retail	5	34.8	27.3	15.0	19.1	10.1	33.2	19.5%
Technology	17	16.9	8.4	16.2	13.2	9.2	24.7	14.0%
Textiles	9	-3.0	4.2	PL	32.9	LP	21.9	11.3%
Utilities	5	6.3	4.6	7.9	1.5	4.3	4.5	6.1%
Others	35	6.7	22.8	2.5	3.9	20.5	26.7	9.6%
Nifty-500	302	13.1	11.4	4.7	15.1	16.1	15.7	11.2%

Comparable firm with 15-year data within NSE 500

PL – Profit to Loss, LP – Loss to Profit

Adjusted for the capital efficiency of the respective sectors and the attractiveness of their terminal value, the equity value created in every sector broadly corroborates with the pace of their earnings growth over long periods.

NIFTY 50 (2007 - 2012)



While the direction of India's growth is not debated, from an investment point of view, the oft-asked question is, is India expensive?

Is India Expensive?

This is an absolute question, best understood in a relative context.

Markets are inherently forward-looking, discounting the future value of their earnings. This discourse is especially interesting in the case of India, as the incline ahead is more reminiscent of a step well rather than linear progression. As India deals with its structural issues around income growth, inequality, and physical and social infrastructure, its growth gradient will be a series of leg-ups versus a smooth curve. Meaning, the terminal growth rates assumed today have a high probability of upgrades, and the duration of growth is likely to be significantly deeper than expectations today.

It is thus natural that the present value of the future, viewed today through the prism of a simple multiple, seems high. So, is India expensive?

The heterogeneity of the markets is a complex variable

In a nutshell, the sum total of an index is a function of the weight of different sectors, and the attractiveness of such a sector. Keeping this in perspective, let us evaluate how the frontline indices in India and China are stacked against each other.

	India			China		
	Sector Weight	Sector P/E	Weighted P/E	Sector Weight	Sector P/E	Weighted P/E
BFSI	37%	18	6.8	21%	7	1.4
Commodities	3%	9	0.3	11%	10	1.1
Consumption	12%	43	5.2	18%	18	3.3
IT	15%	23	3.5	11%	29	3.3
Pharma	4%	28	1.1	7%	23	1.5
Others	29%	19	5.6	32%	12	3.9
Index P/E			22.4			14.0

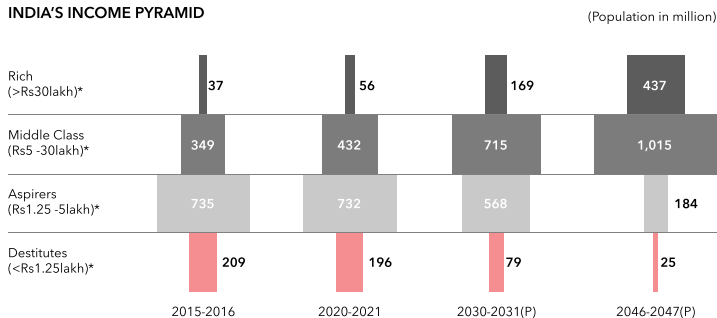
As is apparent, India and China have very different constituents in their indices, and the reasons behind the difference in the headline valuations are visible and self-explanatory. The one factor that stands out is the valuation attributable to consumption-oriented companies in India, given India's long road of consumption ahead. Is that justified?

Consumption Ahead

Since China's admission to WTO in 2001, manufacturing has driven employment growth. Manufacturing-led employment in India is finally set to grow, driven by several policy-led incentives and the re-alignment of global supply chains. This, alongside India's continued growth in services, will lead to increased employment and household incomes.

Significantly, manufacturing-led activity will drive tertiary employment, as witnessed in China, substantially boosting consumption. With a 6% growth in real economic growth between today and the next few years, Indian consumption is set to get very meaningful. This will drive a decade of robust consumption of premium discretionary products. Early signs of this trend are already visible across categories like cars, 2W, travel, etc

INDIA'S INCOME PYRAMID



This represent people in each households
*Annual household income at 2020-21 prices
Source:ICE360

The potential for growth at the top end of the income pyramid is staggering. The upper-income cohort is expected to compound at a CAGR of 12% over the upcoming decade, adding ~113 million people with very high purchasing power. At this end, India will likely add consumers equivalent to the population of Mexico today [population of 126mn]. In the middle class, India will likely add consumption equal to Indonesia [population 273 mn]. India will add ~400 million people with significant per capita incomes to Indian and global consumption. Whichever way this is sliced, the potential of this emerging purchasing power and profit pool is staggering. This is a significant determinant of the salience of India's consumption-driven industries. Those with the right to win in an expanding market will continue to be priced accordingly. Given how much of India's potential depends on its demographic strength, taking brief stock of its social indicators and how they are poised is also essential.

Social Indicators

There are several; we touch upon better life expectancy, education, and internet penetration

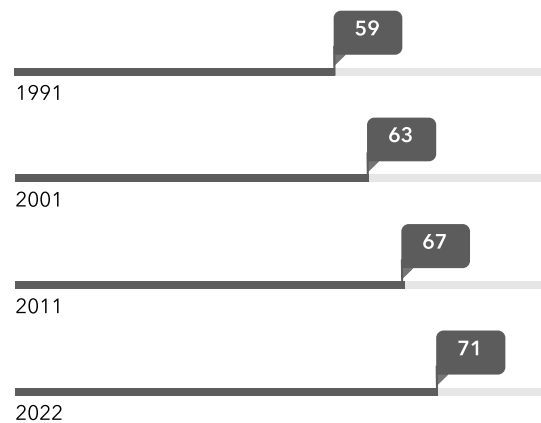
Life expectancy, a vital human development indicator, has significantly improved over the last few years. While this is important from the perspective of social security and a sense of purpose, it is relevant in a nation's economic discourse from the standpoint of better productivity and consumption. Private investment in preventive and secondary healthcare is on the rise consistently. Over the next few years, led by increased insurance penetration, India's healthcare coverage per se will strengthen significantly.

Alongside healthcare, education is the primary driver of productivity. The gross enrolment in upper primary (grades 6-8) has increased to almost 95% in FY-2022, while higher secondary (Class XI and Class XII) increased to ~60% in FY22 vs. 40% in FY13. The importance of

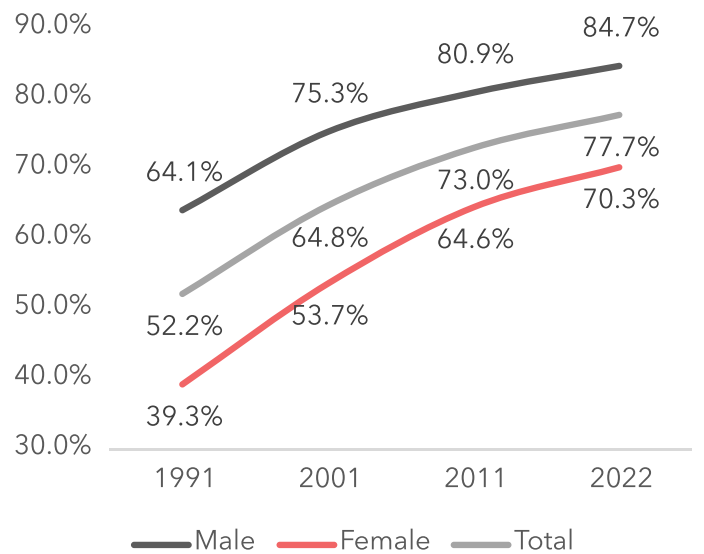
upskilling a large part of India's demography cannot be over-emphasized from an employment perspective and is especially crucial in a largely service-driven economy like India. A slew of policy interventions at the state and central level continue to address the issue of education and upskilling, strengthening India's base of skilled manpower at scale and costs that are among the most attractive in the World.

Lastly, a combination of affordability and investments in infrastructure has significantly increased internet penetration in India over the last 10 years. Almost half of India uses the internet today, compared to just 10% a decade back, while rural penetration has increased to nearly 40% now (from 15% in 2016). This increase in internet penetration is boosting productivity gains and the growth of technology-led businesses, whose impact on the Indian economic landscape cannot be overemphasized

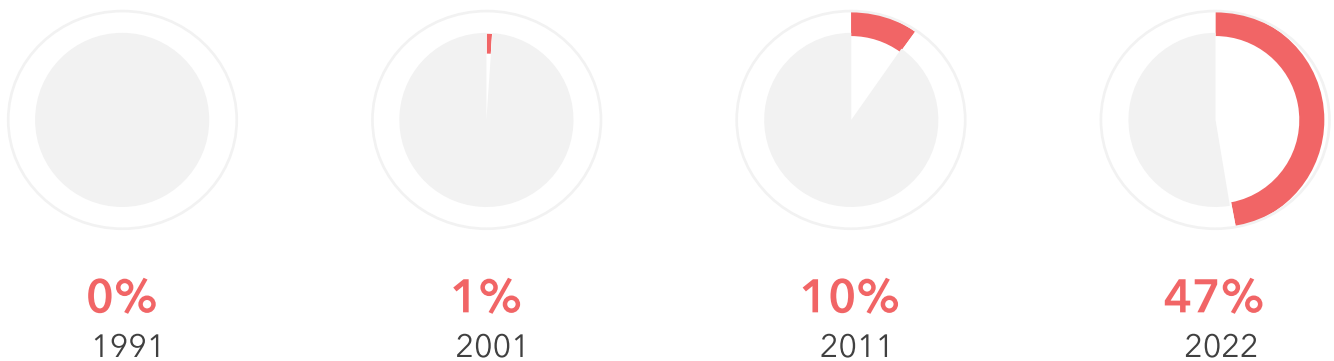
life expectancy (no.ofyears)



literacy rate



% of population using internet



Over the next decade, India's progress on economic and social parameters will feed into one another and ultimately create a more robust domestic consumption-oriented economy.

Portfolio Construction

Credit, Building Products, I.T., and Industries are the key constituents of advised companies

Each of the areas discussed above feeds into how we advise for the construction of portfolios today. While we are excited about India's macro, our bottom-up selection of the companies is strictly a function of our comfort with underlying earnings growth at reasonable valuations, adjusted for capital efficiency.

A new cycle of economic expansion, coinciding with the end of a higher provisioning cycle, continues to result in higher credit growth for the banks. As a result, we advised a few banking names for portfolios. Banks have posted a strong quarter in Q3-23 with improving margins, robust credit growth, and benign asset quality. The rise in interest rates has resulted in higher earnings growth for the banks as NIMs (Net Interest Margins) have moved higher for the industry, led by its leaders. India's credit growth is now close to its long-term average of 15%

Consumption trends in the real estate industry are indicative of the health of the sentiment in Indian households. India is historically resilient to a certain pace of inflation and interest rates; thus, the headline movement in each variable has had little or no impact on real estate consumption. In 2022, India's top seven cities delivered the highest sale of units in over a decade [c.215,000]. The supply side is supportive of this buoyancy, with new launches reflecting a decadal high. This has a significant flywheel effect on several players in the building value chain, from cables & wires, electrical durables, sanitary ware, and other building materials. Similarly, branded fashion demand had seen a lot of disruption during the Covid and the strong brands in the market will see a larger space for expansion and growth. We see an opportunity in one of the oldest fashion brands in India who are re-imagining their distribution and growth aspirations.

In technology, we continue to align with smaller firms specializing in enabling technologies [cloud, digital] and distribution of IT and tech products with a track of successful execution over the past many years. We continue to prospect for opportunities within IT and believe that firms that cut back on technology spending will risk long-term competitiveness.

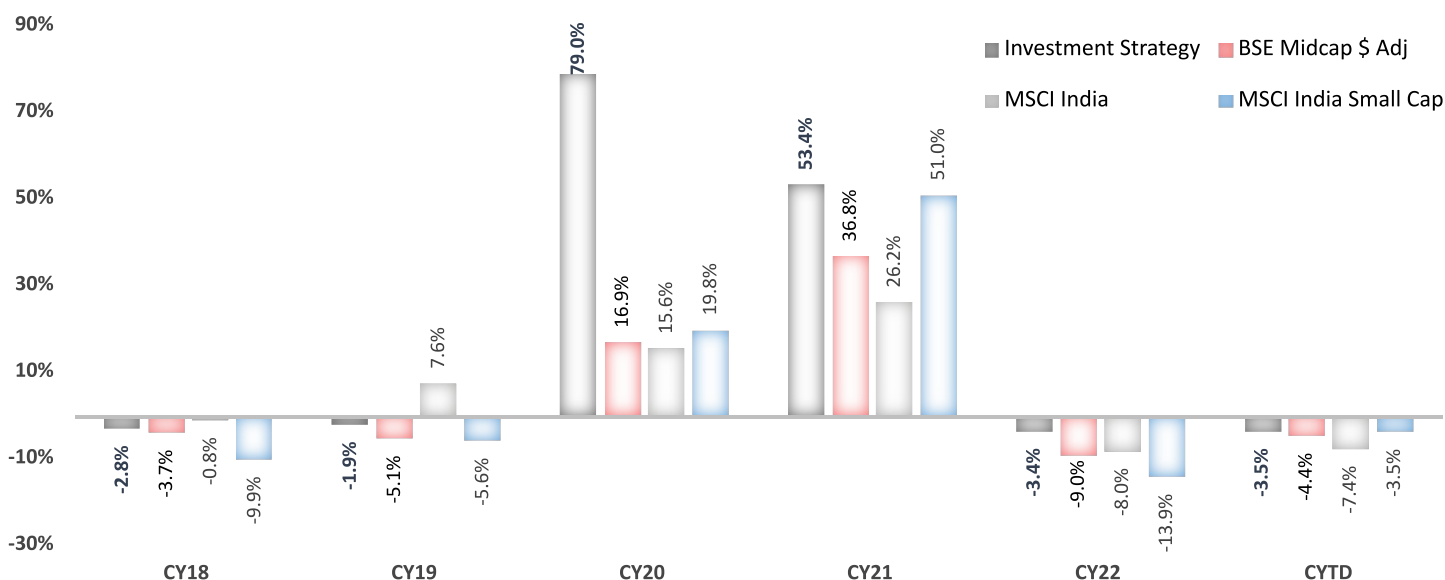
India's large demography needs quality healthcare services at affordable cost. Thus, we are aligned with one of India's largest hospital chains focusing on the midmarket and is a cost leader in the industry. Burgeoning lifestyle diseases and rising affordability are contributing to the Indian healthcare industry, delivering 12-14% CAGR growth over the last 6 years.

Elsewhere in the industrial economy, we have aligned with chemical companies that are either leaders in base chemicals with the self-sufficiency of feedstock with maximization of its downstream capabilities and/or leaders in areas such as fertilizers with market leadership. While in manufacturing, we are aligned with a domestic OEM leading India's progress on the import substitution of its defense forces.

Review

The absolute reading of the numbers suggests strength in the franchise of the leaders and resilient domestic consumption demand. Barring one consumption-driven company whose operating performance we are disappointed with, the earnings salience of other companies and what they are doing to seed leadership for the times to come.

TWRR RETURNS



*Returns as of 28th FEB 2023

Summary of Results from the Quarter Q3 - FY 2023

Company

Brief background and Investment rationale

Axis Bank

Axis Bank's Q3 FY23 results were better than expectation led by higher margins. PAT came at Rs 5,853crs vs Rs 5,330crs in Q3 FY23 and Rs 3,614crs in Q3 FY22. Credit growth came slightly lower at 4.3% QoQ / 14.6% YoY. The bank is expected to report loan growth of 14% for FY23 and 15% for FY24. Margins improved by 30bps QoQ to ~4.3% led by asset repricing. Management mentioned that deposit repricing will be reflected from 4QFY23 onwards. They further added that NIMs have settled much above structurally guided range and there are couple of levers available to offset deposit cost pressure. Cost to asset ratio remained elevated at ~2.3% (+2bps QoQ) as the bank remains committed to invest in focus business segments over the medium term.

Asset quality continues to improve with moderation in GNPA's & NNPA's. The bank has now one of the lowest Net NPAs across all major Banks. The bank has been reporting normalised gross slippages of ~2% for the past 3 quarters. Net slippages are also back to normalised level of ~1% vs 0.3% in 2QFY23. Credit cost came in slightly higher at 77bps vs 30bps in 3QFY23 but excluding one-offs credit cost was at 60bps. Credit costs are currently running below normalised range led by higher recoveries over the past 5-6 quarters. Axis Bank carries unutilised provisions of ~66bps of loan book.

Key risks would include a deterioration in asset quality leading to higher-than-expected credit costs and lower-than-expected loan growth.

State Bank of India

SBI 3QFY23 results were better than expectation largely due to higher treasury gains. PAT came at Rs 14,205crs vs Rs 13,265crs in 2QFY23 and Rs 8,432crs in 3QFY22. Credit growth stood steady at ~3.6% QoQ / 18.6% YoY led by growth across Retail & SME segment. SBI has been reporting strong credit growth over the past 4-5 quarters and is expected to grow higher than system credit growth for FY23. Margins improved by 18bps QoQ to ~3.5% led by repricing of assets. Management endeavours to maintain margins at current level in near term despite some pressure from deposit rates as the bank has some excess liquidity and headroom for higher C-D (Credit/Deposit) ratio.

SBI's asset quality further improved with sequential moderation in GNPA's & NNPA's. SBI has been reporting one of the lowest gross & net slippages across the banks over the past 5-6 quarters. The bank reported gross slippages of ~0.4% and net slippages of 0.2% for 3QFY23. Reported credit cost was a bit higher at 77bps vs 42bps in 2QFY23 but majority of that was towards building contingent provisions for future uncertainties. SBI now carries unutilised contingent provisions of ~35bps of loan book.

Key risks would include lower-than-expected loan growth, deterioration of asset quality leading to higher-than-expected credit costs and higher treasury losses.

RBL Bank

RBL Bank 3QFY23 results were largely in line with estimates. PAT came at Rs 209crs vs Rs 202crs in 2QFY23 and Rs 156crs in 3QFY22. Loan growth came in slightly higher at 6.4% QoQ / 14.7% YoY led by growth across business verticals. Management reiterated that in the short term, RBL will continue to focus on microfinance & credit cards and over the medium term, it will focus to build secured retail book around housing and vehicle finance. Margins improved by 19bps QoQ to ~4.7% largely due to passing on of repo rate hike and utilisation of liquidity. Going ahead margins will improve quarter on quarter led by change in loan mix towards higher yielding assets, utilisation of liquidity and granularisation of deposit.

Cost to Income ratio declined by ~100bps QoQ but remains elevated at ~68% as the bank is incurring expenses towards costs related to launch of new products, technology upgradation and branch expansion. Cost to Income will gradually decline as above expenses moderate and new products gain some scale. RBL reported improvement in asset quality led by sequential moderation in GNPA's & NNPA's. Gross slippages moderated to 3.9% vs 5.4% in 2QFY23, and net slippages moderated to 2.4% vs 3.9% in 2QFY23. Credit cost came at 1.8% and is currently running lower than normalised rate of ~2% due to higher recoveries. The bank is expected to witness higher recoveries over the next 2-3 quarters which will keep credit cost below normalised levels.

Key risks would include deterioration of asset quality leading to higher-than-expected credit costs, higher treasury losses, and lower-than-expected loan growth.

PNB Housing

PNB Housing Finance (PNB HF) 3QFY23 result was better than expected led by higher margins and one-off income from assignment loans which pared the impact of higher credit cost. PAT came at Rs 269crs vs 263crs in 2QFY23 and Rs 188crs in 3QFY22. AUM stood flat at ~Rs 66,000crs on sequential basis as guided by management. Management has indicated that PNB HF will start witnessing AUM growth from 4QFY23 onwards. Management has guided disbursement growth of 22-25% and Loan growth of 17% for FY24. Reported margins stood at 4.7% and margins (excluding oneoffs) stood at 4.2% vs sustainable margins of 3.2-3.3%. Management guided that margins will gradually revert to sustainable level of ~3.2-3.3%. Cost to AUM ratio was largely stable at ~80bps of AUM.

Asset quality improved as GNPA (Stage III assets) declined to 4.9% vs 6.1% in 2QFY23 led by higher write-offs in both Retail & Corporate segment. Corporate GNPA book declined by 25% on absolute basis and retail NPA declined by ~15% sequentially. Q3FY23 saw significant reduction in slippages, wherein slippages were down to the extent of 25%. As per management, all risky corporate accounts are already recognized, and they do not expect any slippages from corporate book. There is no corporate account in stage 2 assets. Credit cost for 3QFY23 stood higher at 2.1% (Rs 307crs) led by higher write-offs and selling off few legacy assets. Management has given aggressive guidance of 1% credit cost for FY23 (excluding any one-off) which implies credit cost of only ~30-40bps in 4QFY23. Management further guided credit cost of 60-65bps in FY24 (excluding any one-off).

ICICI Securities

ICICI Securities' revenue were 880cr in Q3 FY23, up 2% sequentially. The broking segment revenue de grew 20% Q-o-Q due to lower cash volumes (ISec' broking revenues are more dependent on cash volumes). The focus on growing derivatives volumes continued and ISec gained market share to 3.8% vs 3.7% sequentially. The broking allied offerings such as margin trading, prime and other fees supported revenue growth sequentially. Despite a weak quarter, the lending book grew 16% QoQ. The total retail and allied income were Rs.504cr, the same as the previous quarter. The distribution revenue which is 19% of consolidated revenue grew 2% YoY across mutual fund, life insurance and other products. Corporate finance revenues is dependent upon primary issuances and stood at Rs.59cr for the quarter. This segment is cyclical. Last year same time, as there were several primary issuances, ISec had amongst their best ever quarters. This resulted in consolidated PAT degrowth to Rs. 281cr.

ISec continues to make investments in technology and branding and expects to gain market share in the derivative segment that have benefited the discount brokers. The market share improvements in derivatives is visible quarterly, but the pace needs acceleration. Profitability for the quarter was slightly impacted as the increase in interest cost has not yet been fully transmitted to customers. The transmission of rate hike to customers is expected to take place in the subsequent quarters. We like the business resilience given the improving share of non-brokerage revenues in sales, technology leadership, continuing consolidation of the user base, high RoE of 50% and dividend yield of 4%.

Key risks would arise from a downcycle in equity markets leading to lower volume turnover and lower deal flow for corporate finance.

360 ONE WAM LIMITED

IIFL Wealth is now rebranded as 360 One. Its largest shareholder with a 25% holding is Bain Capital who acquired the stake at Rs.1661 per share. 360 One is amongst the largest wealth managers in India with an AUM of 2.75 lakh crores (Excluding custody assets). Revenue/EBITDA/PAT grew YoY by 10%/47%/16% to Rs.415cr/Rs.229cr/Rs.180cr respectively in Q3 FY23. The recurring assets AUM is 1.66 lakh Cr, up 20% YoY and 7% QoQ. Recurring revenues are steady at 67% of revenues. Recurring revenues are Rs 276 Cr for the quarter, up 6% QoQ. Recurring assets comprise the asset management AUM of 0.59 lakh Cr and wealth AUM of 1.07 lakh crores. Asset management grew 6% YOY, has yields of 0.83% and yields are broadly stable sequentially. . Asset management comprises of AIF, PMS & MF assets. Wealth Management grew 36%, has yields of 0.56% and yields are broadly stable sequentially. Wealth comprises IIFL one- and third-party distribution assets like MF, PMS, AIFs. The key monitorable is the net new inflows at 6034crs for 3QFY23. This is despite a relatively weak environment. For 9M FY23 the net new flows are 18200crs – 14600crs in wealth and 3600crs in asset management. Over the past 3 years, the company transitioned revenue and costs from an upfront to a trail earning distribution model. We expect the cost to income to be 45% for FY23 vs 52-54% earlier as the employee variable expenses are linked to recurring revenues. This alignment will aid margins.

We like the business given the sector tailwinds as HNI Wealth is expected to grow faster than the industry and the shift of assets from physical to digital. 360One has an industry leading business model, demonstrated executional capabilities and a strong leadership and management team. The stock has a 25% ROE and offers a 3% dividend yield.

Key risks would include slowdown in net new inflows and any employee/client attrition.

Crompton Greaves Consumer

Crompton Greaves Consumer reported a revenue decline of 10% YoY to Rs.1,266cr, on account of weakness in the lighting and pumps segment and lower offtake in the fan's segment due to category transition to new energy norms, commencing from January 2023. Given the revenue loss and under-recovery in costs, EBITDA margins fell sharply from 14.3% to 10.2%. As a result, EBITDA fell 35% YoY to Rs.130cr. Overall, PAT came at Rs.84cr vs Rs.147cr YoY [down 43%].

The potential recovery in the lighting segment and ramp-up of the appliances portfolio post the acquisition of Butterfly, provide good visibility for earnings growth going forward. Crompton is amongst India's most profitable players in the consumer durables space with best-in-class margins, and capital efficiency. We continue to like the company given their execution and expect them to benefit from this phase of consolidation and growth in household spending on durables.

Key risks to the investment could emanate from a drop in consumer sentiment, and steep inflation in raw materials.

Polycab India

Polycab delivered revenue growth of 10% YoY to Rs.3,715cr, aided by strong volume growth in cables & wires segment, which grew at 11% YoY. The company was able to drive 17-18% volume growth on account of distribution expansion and market share gains from unorganized players. The FMEG segment revenue was flat YoY at Rs.342cr, on account of high base of previous year and lower offtake due to inflationary pressure across product categories. Polycab was able to improve EBITDA margin YoY to 13.6%, thanks to better product mix, operating leverage and optimum inventory hedging mechanism. As a result, EBITDA was up by 39% YoY to Rs.504cr. Overall, PAT grew at 45% YoY to Rs.361cr.

Polycab is the market leader in Cables & Wires with 24% market share of the organized market. In the last 5 years, company has built a consumer durable portfolio of reasonable scale to leverage the existing distribution network. We remain positive about the medium-term earnings due to strong traction in B2B cables business, pickup in real estate demand and expanding product categories in the FMEG segment. The company has showcased good pricing discipline in a tough raw material market, enabling them to maintain normalised margins going forward.

Key risks include further escalation in metal prices, slowdown of demand.

Sonata Software

IIFL Wealth is now rebranded as 360 One. Its largest shareholder with a 25% holding is Bain Capital who acquired the stake at Rs.1661 per share. 360 One is amongst the largest wealth managers in India with an AUM of 2.75 lakh crores (Excluding custody assets). Revenue/EBITDA/PAT grew YoY by 10%/47%/16% to Rs.415cr/Rs.229cr/Rs.180cr respectively in Q3 FY23. The recurring assets AUM is 1.66 lakh Cr, up 20% YoY and 7% QoQ. Recurring revenues are steady at 67% of revenues. Recurring revenues are Rs 276 Cr for the quarter, up 6% QoQ. Recurring assets comprise the asset management AUM of 0.59 lakh Cr and wealth AUM of 1.07 lakh crores. Asset management grew 6% YOY, has yields of 0.83% and yields are broadly stable sequentially. . Asset management comprises of AIF, PMS & MF assets. Wealth Management grew 36%, has yields of 0.56% and yields are broadly stable sequentially. Wealth comprises IIFL one- and third-party distribution assets like MF, PMS, AIFs. The key monitorable is the net new inflows at 6034crs for 3QFY23. This is despite a relatively weak environment. For 9M FY23 the net new flows are 18200crs – 14600crs in wealth and 3600crs in asset management. Over the past 3 years, the company transitioned revenue and costs from an upfront to a trail earning distribution model. We expect the cost to income to be 45% for FY23 vs 52-54% earlier as the employee variable expenses are linked to recurring revenues. This alignment will aid margins.

We like the business given the sector tailwinds as HNI Wealth is expected to grow faster than the industry and the shift of assets from physical to digital. 360One has an industry leading business model, demonstrated executional capabilities and a strong leadership and management team. The stock has a 25% ROE and offers a 3% dividend yield.

Key risks would include slowdown in net new inflows and any employee/client attrition.

Narayana Hrudayalaya

Narayana reported revenue growth of 18% YoY to Rs. 1,128cr. The revenue growth is driven by higher occupancies and an increase in ARPOBs (Average Revenue per operating Bed). On the backdrop of strong revenue growth, higher gross margins, and improving profitability in new hospitals, the EBITDA margin increased to 22.6% vs 21.3% in the last quarter and 18.3% in Q3FY22. Consolidated PAT increased by 56% YoY and flat QoQ to Rs. 155cr. The new hospitals in India (Delhi/Gurgaon/Mumbai) registered an EBITDA Margin of 7% in this quarter vs 5% in the last quarter. These 3 hospitals would clock double-digit EBITDA Margins over the next 3-4 quarters as the occupancies increase. This will lead to better profitability for the Indian business. The company is also working on improving productivity by reducing ALOS (average length of stay) and investing in technology.

The company will be commissioning its Oncology block in Cayman by end of FY23 and this is the first full-fledged oncology department in Cayman. This will lead to higher revenue and improved profitability for the Cayman business. The company is also adding a 50 beds hospital in Cayman which would be operational by Q4FY24/Q1FY25. On the domestic front, it is adding a green field hospital in Kolkata and debottlenecking Bangalore hospital. For Cayman and India, it would be incurring Rs. 1,000cr capex in FY24 and this would give the growth for the mid-term.

Key risks include government policies in India and Cayman, margin contraction in the interim period of high capex.

DCM Shriram

DCM Shriram reported revenue growth of 21% YoY at Rs. 3,384cr. EBITDA and PAT recorded a degrowth of 6% and 2% at 554cr and 589cr, respectively. The revenue and profitability decline in the current quarter were primarily driven by the Chloro-alkali segment. Though Caustic Soda's revenue and profitability was strong, the fall in construction activities and recession worries globally continue to impact the PVC demand. The same has been reflected in global PVC price which has witnessed a decline of ~42% on a YoY basis. Hence, the current unfavourable demand-supply dynamics and elevated energy costs have led to a decline in profitability for the Chloro-alkali segment.

The sugar segment registered 25% expansion in volumes with the rebase of opening inventory. The distillery business was impacted by a delay in inventory off-take from OMCs but this inventory cycle will correct in Q4 23. However, the operating profitability in the sugar segment was weaker due to lower yields at the end of the recovery season and an increase in the cane cost. Also, there was a one-off cost of Rs. 6 cr on the account of revision in molasses transfer pricing.

Q4 23 and the rest of the next season will be significantly better for the sugar segment in terms of volumes and profitability with global sugar prices moving up, and as the company commercializes new ethanol capacity. Agri-business had performed steadily across verticals. Fenesta's exceptional business performance has continued while the Cement was a drag due to input cost inflation. The company is placed for a sustained growth trajectory with an improved balance sheet and cumulative capex of Rs. 3500cr to be commercialised in the next 9-12months.

Key risks: Unexpected regulatory developments in Sugar/Ethanol business and decline in the strong Caustic Soda cycle in the international market.

Atul Ltd

Atul recorded revenue degrowth of 8% YoY to Rs. 1,268cr. EBITDA and PAT declined by ~30% YoY each to Rs. 172cr and Rs. 105cr respectively. The performance chemical segment reported revenue degrowth of 19% YoY with 3% EBIT margin vs 15% YoY. This is due to low export demand impacting operating leverage negatively and inflated raw material/energy costs impacting the pricing power. The company has a high share of revenue towards discretionary applications in Aromatics, Colors and Polymers. The largest impact is in the category of Aromatics. The company is the market leader in the category of Cresol, which finds application in the fragrance and antioxidants industry. With inventory destocking and lower capacity utilization at the customer's end, the primary off take has declined a lot. Geography-wise, the impact is severe in the US, EU, Turkey, and China. With China opening, there should be some recovery in exports.

The other segment – Life Science Chemicals comprising Crop Protection and Pharmaceutical Intermediates business, has performed well with better price realisation and volume growth in the Crop Protection sub-segment. Life Science chemicals has delivered revenue growth of 24% with EBIT margins at 23% vs 11% YoY. The company is during capacity expansion across sub-segments to strengthen its position in existing product markets and increase its share of downstream products. The company is incurring a total capex of Rs. 1700cr over FY23-24.

The key risks would be softening of spreads in key products and the delay in the commercialization of capex.

Coromandel International

Coromandel recorded revenue growth of 64% YoY in Q3 FY23 to Rs.8,310cr. However, the revenue growth number is of less significance as it includes the pass-through of RM cost. The company has recorded volume growth of 20% YoY in the fertilizer business due to market share gains and strong acreages during the Rabi season in key markets. EBITDA and PAT grew by 44% and 41% YoY to Rs.781cr and Rs.537cr respectively. Margins have improved YoY due to backward integration in Phosphoric Acid, sourcing efficiency, operating leverage, and higher subsidy rates. The company has increased its Phosphoric acid capacity by 25%. Also, the company is increasing Sulfuric acid capacity to increase the share of backward integration from 50% to 100% In the crop protection business, domestic revenue grew ~7% YoY, and export revenue declined ~11%. Export revenues have been impacted by lower demand for Mancozeb which is ~40% of total revenues. The company has commercialized a new multipurpose agrochemical plant in Jan-23 and is likely to diversify their product basket and launch new products. The cumulative capex will be ~Rs. 850-900cr combined for both the businesses.

Structurally, the company is well-placed to battle cost inflation with good capital allocation and governance. With a debt-free balance sheet, the company is strongly poised for the next cycle of growth. Coromandel is India's largest privately held nonurea (Phosphatic) fertilizer company with a diversified revenue mix of regulated and unregulated products. It has a 15% market share in India's NPK consumption. In Crop Protection, Coromandel has taken a slow and measured step to overhaul its portfolio from older generics to a mix of combination and in-licensed products from global innovators.

Key risks to the investment could be a significant reduction in RM prices leading to a correction in inventory valuation, unexpected regulatory developments, and the erratic monsoon.

Hindustan Aeronautics

HAL reported revenue degrowth of 4% YoY to Rs. 5,666cr. EBITDA declined by ~30% YoY to Rs. 986cr. Over the last few quarters, the company's Repair & Overhaul business has grown at 13-15% while the manufacturing business has been flat. Gross margins were at 56% vs 50% YoY. This quarter EBITDA margin was impacted by oneoff provisions and liquidation charges. While PAT was high due to one-off take refunds. Reported PAT was up 23% YoY to Rs. 1,154cr.

HAL's primary role today is as an assembler of aircraft to develop a domestic ecosystem of defense Aircraft manufacturing vs just import reliance. HAL does this via the transfer of technology (ToT) agreements. Over years of handling various ToT, and with the support of India's own Aeronautical Development Agency, HAL has built good domestic manufacturing capability now. The government's stance to indigenize the manufacturing of defense equipment will lead to HAL's manufacturing business growing at a healthy rate post-FY24. The company has an order book of Rs.85000cr as Review – Q4 CY22 of Dec-22 with an inquiry pipeline of Rs. 90000cr order book in the next 18 months. In addition, there has been indication of building an export business as well which has negligible contribution as of now.

Key risks to investment could be any policy changes relating to Defense sector and delay in execution of key projects.

Kewal Kiran Clothing LTD

Kewal Kiran delivered revenue growth of 16% YoY to Rs.199cr, aided by strong sales of the winter wear category. The company delivered well across retail and MBO channel, with 39% & 24% YoY growth respectively. They added 19 new stores in the quarter and are on track to double its store count to 700 stores in the next three years. EBITDA margins improved to 17% compared to 16% YoY, on account of operating leverage. As a result, EBITDA was up by 22% YoY to Rs.34cr. Overall, PAT was up by 26% YoY to Rs.27cr.

We like the business as it stands out in the retail spectrum, with control over manufacturing and branding, enabling them to keep most of the margins at their end. In the last decade, they have followed financial prudence and capital allocation discipline and returned 75% of earnings to shareholders. We believe that the rise in household incomes will keep up the demand for discretionary clothing allowing the branded players to grow higher and gain market share.

Key Risks: Competitive Intensity from MNC brands and private labels of large format stores.

Summary of Portfolio Valuation

As on Feb 28, 2023	FY 23E
Wt. Avg PE	16.6x
Wt. Avg PB	4.2x
Wt. Avg ROE	22.2%
Wt. Avg Mcap	8,821 \$mn

Rangoli India Fund	Market Cap (\$ mn)	PBT (\$ mn)		YoY(5)	PAT (\$ mn)		P/E	ROE
Company	2nd Mar'23	Q3 FY22	Q3 FY23		FY 22	FY 23E	FY 23E	FY 23E
360 ONE WAM LIMITED	1,915	24	27	13%	71	84	6	22%
Atul Limited	2,505	25	17	-32%	73	68	37	12%
Axis Bank Limited	31,586	584	948	62%	1,575	2,501	13	17%
Coromandel International Limited	3,240	62	85	38%	185	228	14	26%
Crompton Greaves Consumer Electricals Limited	2,382	24	14	-42%	70	59	34	19%
DCM Shriram Limited	1,596	65	62	-5%	129	120	13	17%
Hindustan Aeronautics Limited	10,801	151	147	-3%	474	565	19	23%
ICICI Securities Limited	1,828	62	46	-26%	167	140	13	43%
Kewal Kiran Clothing Limited	296	4	4	24%	10	13	22	22%
Narayana Hrudayalaya Ltd	1,838	14	23	62%	41	70	26	33%
PNB Housing Finance Limited	1,207	31	44	44%	101	132	9	11%
Polycab India Limited	5,594	47	58	23%	103	147	38	23%
RBL Bank Limited	1,160	25	33	32%	(9)	104	11	7%
Sonata Software Limited	1,324	16	19	19%	45	56	24	42%
State Bank of India	57,818	1,397	2,353	69%	3,831	5,735	10	17%

The positions discussed here constitute the key investments under the strategy. Please do not hesitate to contact your relationship manager or advisor to discuss any of these stocks in further detail and our rationale behind the same.

RISK MANAGEMENT

While the environment is buoyant for India in the longer term, in the shorter to medium term, the aftereffects of unforeseen economic linkages from a recessionary West may be a risk. While India remains a largely domestic consumption-oriented economy, a rapid worsening of the economies in the West may affect their balance of trade with the World [including India] in the immediate to medium term. India's Current Account Deficit and foreign exchange reserves may be under pressure if energy prices remain elevated and rise. The recent softening of energy and commodity prices will assist India's macroeconomic case, but there remains the prospect of second or third-order impact from global macroeconomic and geo-political shocks.

Risk	Level	Mitigants
Concentration Risk	Fund	At the portfolio level, such risks are minimized by limiting the aggregate exposure of the portfolio to such investments to less than 10% of the value at the time of investment.
Foreign Exchange Risk	Fund	Fund has invested in only Indian Listed companies and hence the fund's investments do not face any foreign exchange risk at the Fund level.
Leverage Risk	Investee Company/Fund	Fund has not taken any leverage at the Fund level. Except for financial companies, most of the investee companies in the strategies carry nil to moderate debt on their balance sheets with a track record of having managed leverage well in the past. Their leverage is monitored regularly.
Realization Risk	Investee Company/Fund	High Impact cost, due to thin trading at the time of buying or selling is endemic to small & mid-caps. We plan our investment decisions, the size of the investment and trading strategies to minimize the realization risk.
Strategy Risk	Investee Company	Investments are evaluated from a bottom-up and top-down perspective. The fund investments align with the segments of the economy that are emerging and companies that have characteristics which make them the dominant participants in their industry. The investments are assessed through a detailed financial model that captures historical performance and forward estimates based on publicly disclosed documents. The investment team rigorously undertakes quarterly diligence for any change in the investment thesis.
Reputation Risk	Investee Company	Company selection starts with rigorous fundamental analysis and a historical performance review supported by a detailed financial model constructed internally. We have an internally designed governance framework vetted over many years. This governance framework helps us in evaluating companies that meet our internal guidelines. We evaluate the investee companies both at an absolute and relative level. Periodic maintenance diligence of management/ financials has been done for Investee companies.
Extra Financial Risk	Investee Company/Fund	We avoid investing in companies with a known history of corporate governance issues. If such an issue arises in an existing investment, we stop additional purchases and start optimally exiting the investment. Our governance framework helps us in identifying any lapses in corporate governance. We actively monitor all publicly disclosed documents regarding ESG [Environmental, social, and corporate governance]. Any reported misconduct is evaluated by the investment committee for further action.
Geopolitical risks	Investee Company	Geopolitical tensions globally can disrupt the supply chain in the region. This might have a non-linear impact on business.
Raw material inflation	Investee Company	India continues to be dependent on the supply of feedstock whose pricing is global in nature. Key categories would be crude, metals, minerals, and natural commodities. Sharp movement in their underlying prices will have a short-term financial impact on the companies. The situation in China [political] has the potential to disrupt the supply chain of a few of our investee companies.
Key Man Risk	Investee Company	Small and mid-caps are frequently managed by a key promoter/person on whom the business is completely reliant and without whom the business would be materially inferior. We generally avoid such names and in cases where we make any exceptions, the aggregate exposure of the portfolio to such investments is limited to less than 10% by value.

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